Emergency Bill No. 21-96

Concerning: Collective Bargaining - Firefighters

Revised: 7-18-96 Draft No. 5

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Executive: August 1, 1996

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# COUNTY COUNCIL FOR MONTGOMERY COUNTY, MARYLAND

By: Council President at the request of the County Executive

**AN EMERGENCY ACT** to establish a separate collective bargaining process for professional fire and rescue employees.

### By amending

Montgomery County Code Chapter 33, Personnel Sections 33-102 and 33-105

#### By adding

Chapter 33, Personnel Article X, Fire and Rescue Collective Bargaining Sections 33-147 through 33-157

Boldface	Heading or defined term.
<u>Underlining</u>	Added to existing law by original bill.
[Single boldface brackets]	Deleted from existing law by original bill.
Double underlining	Added by amendment.
[[Double boldface brackets]]	Deleted from existing law or the bill by amendment.
	Existing law unaffected by bill.

The County Council for Montgomery County, Maryland, approves the following Act:

1	Sec. 1. Sections 33-102 and 33-105 are amended, and Article X, Fire			
2	and Rescue Collective Bargaining, Sections 33-147 through 33-157, are added			
3	as follows:			
4	33-102. De	efiniti	ons.	
5	The	follow	ing terms have the meaning indicated when used in this Article:	
6			* * *	
7	(4)	Emp	loyee means any person who works under the County	
8		gove	rnment merit system on a continuous full-time, career or part-	
9		time,	career basis, except [for the following]:	
10	[a.]	<u>(A)</u>	Confidential aides to elected officials.	
11	[b.]	( <u>B</u> )	All persons who are not covered by the County government	
12			merit system.	
13	[c.]	<u>(C)</u>	Heads of principal departments, offices, and agencies.	
14	[d.]	<u>(D)</u>	Deputies and assistants to heads of principal departments,	
15			offices, and agencies.	
16	[e.]	<u>(E)</u>	Persons who provide direct staff or administrative support to	
17			the head of a principal department, office, or agency, or to a	
18			deputy or assistant within the immediate office of a head of a	
19			principal department, office, or agency.	
20	[f.]	<u>(F)</u>	Persons who report directly to or whose immediate supervisor	
21			is the County Executive or the Chief Administrative Officer or	
22			their principal aides.	
23	[g.]	<u>(G)</u>	Persons who work for the Office of the County Executive and	
24			the Office of the Chief Administrative Officer.	
25	[h.]	<u>(H)</u>	Persons who work for the County Council.	

26	[i.]	(1)	Persons who work for the Office of the County Attorney.
27	[j.]	<u>(J)</u>	Persons who work for the Office of Management and Budget.
28	[k.]	<u>(K)</u>	Persons who work for the [personnel office] Office of Human
29			Resources.
30	[1.]	<u>(L)</u>	Persons who work for the Merit System Protection Board.
31	[m.]	( <u>M</u> )	Persons who work on a temporary, seasonal, or substitute basis.
32	[n.]	( <u>N</u> )	Newly hired persons on probationary status.
33	[o.]	<u>(O)</u>	Persons who work for the Police Department [who] and are
34			represented by a certified employee organization under Article
35			V [of this Chapter].
36		<u>(P)</u>	Persons who work for the Department of Fire and Rescue
37			Services and are represented by a certified employee
38			organization under Article X.
39	[p.]	(Q)	Officers in the uniformed services (Corrections, Fire and
40			Rescue, Police, Office of the Sheriff) in the rank of sergeant
41			and above. Subject to any limitations in state law, deputy
42			sheriffs below the rank of sergeant are employees.
43	[q.]	<u>(R)</u>	Persons who are members of the state merit system.
44	[r.]	<u>(S)</u>	Supervisors, which means persons having authority to [do any
45			of the following]:
46			[1.](i) hire, assign, transfer, lay off, recall, promote, evaluate,
47			reward, discipline, suspend, or discharge employees, or
48			effectively [to] recommend any [one] of these actions;
49		,	[2.](ii) direct the activity of [three (3)] $\underline{3}$ or more employees; $\underline{or}$
50			[3.](iii) adjust or recommend adjustment of grievances.

51	[s.]	(T) Persons in grade 27 or above, whether or not they are
52		supervisors.
53	33-105. Ui	nits for collective bargaining.
54	(a)	There are [3] 2 units for collective bargaining and for purposes of
55		certification and decertification. Persons in these units are all County
56		government merit system employees working on a continuous full-
57		time, career or part-time, career basis, [excluding the categories listed
58		as exceptions to the definition of] except any person who is not
59		defined as an employee in Section 33-102(4) [of this Article]. The
60		employees are divided into [3] 2 units[, in accordance with the
61		following descriptions]:
62		* * *
63		[(3) Fire/Rescue unit. This unit is composed of employees who
64		hold the positions of master firefighter/rescuer, and
65		firefighter/rescuer I, II, and III, and who are associated with
66		fire suppression, fire protection, fire communications, fire
67		service training, rescue, and emergency medical services.
68		These duties include the rescue and safety of individuals and
69		the preservation of structures and physical property.]
70		* * *
71	<u> </u>	ARTICLE X. FIRE AND RESCUE COLLECTIVE BARGAINING.
72	<u>33-147.</u> De	claration of policy.
73	The p	bublic policy of Montgomery County is to promote a harmonious,
74	peaceful, ar	d cooperative relationship between the County government and its fire
75	and rescue	employees and to protect the public by assuring, at all times, the
76	responsive,	orderly, and efficient operation of the Department of Fire and Rescue

Services. Since unresolved disputes in the fire and rescue service harm the public and fire and rescue employees, adequate means should be available to prevent disputes and resolve them when they occur. To that end, it is in the public interest that fire and rescue employees have the opportunity to bargain collectively over wages, hours, and other terms and conditions of employment, as authorized by Charter Section 510A, through a representative of their choice, or to refrain from collective bargaining. It is also in the public interest that the County government and a representative of fire and rescue employees bargain collectively in good faith without interference with the orderly process of government, and that they implement any agreement reached through collective bargaining. 

Fire and rescue employee organizations and the County government each possess substantial means for initiating actions on wages, hours, and working conditions of employees. Therefore, in order to preserve an appropriate balance between labor and management in the fire and rescue service, once the employees voluntarily select a representative collective bargaining must be used in place of, and not in addition to, existing means to initiate government action on subjects that are appropriate for collective bargaining under this Article.

## 33-148. Definitions.

The following terms have the meaning indicated when used in this Article:

(1) Agency shop means a provision in a collective bargaining agreement requiring, as a condition of continued employment, that bargaining unit employees pay a service fee not greater than the monthly membership dues uniformly and regularly required by the employee organization of all of its members. An agency shop agreement must not require an employee to pay initiation fees, assessments, fines, or any similar collections as a condition of continued employment. A

103		collective bargaining agreement must not require payment of a
104		service fee by any employee who opposes joining or financially
105		supporting an employee organization on religious grounds. However,
106		the collective bargaining agreement may require that employee to pay
107		an amount equal to the service fee to a nonreligious, nonunion
108		charity, or to any other charitable organization, agreed to by the
109		employee and the certified representative, with provision for dispute
110		resolution if there is not agreement, and to give to the employer and
111		the certified representative written proof of this payment. The
112		certified representative must adhere at all times to all federal
113		constitutional requirements in its administration of any agency shop
114		system maintained by it.
115	<u>(2)</u>	Certified representative means an employee organization chosen to
116		represent the unit as the exclusive bargaining agent in accordance
117		with this Article or Article VII.
118	<u>(3)</u>	Collective bargaining means meeting at reasonable times and places
119		and negotiating in good faith on appropriate subjects as defined under
120		this Article. This Article does not compel either party to agree to a
121		proposal or make a concession.
122	<u>(4)</u>	Employee means any fire and rescue employee in the classification
123		of Master Firefighter/Rescuer, Firefighter/Rescuer III,
124		Firefighter/Rescuer II, and Firefighter/Rescuer I, but not any
125		employee:
126		(A) in a probationary status, or
127		(B) in the classification of Fire/Rescue [[Sergeant]] Lieutenant or
128		any equivalent or higher classification.

129	<u>(5)</u>	Employee organization means any organization that admits
130		employees to membership and that has as a primary purpose the
131		representation of employees in collective bargaining. [[The
132		organization must not admit to membership any person other than fire
133		and rescue service personnel.]]
134	<u>(6)</u>	Employer means the County Executive and the Executive's designee.
135	<u>(7)</u>	Lockout means any action that the employer takes to interrupt or
136		prevent the continuity of work properly and usually performed by the
137		employees for the purpose and with the intent of either coercing the
138		employees into relinquishing rights guaranteed by this Article or of
139		bringing economic pressure on employees for the purpose of securing
140		the agreement of their certified representative to certain collective
141		bargaining terms.
142	<u>(8)</u>	Mediation means an effort by an impasse neutral chosen under this
143		Article to assist confidentially in resolving, through interpretation,
144		suggestion, and advice, a dispute arising out of collective bargaining
145		between the employer and the certified representative.
146	<u>(9)</u>	Strike means a concerted failure to report for duty, absence, stoppage
147		of work, or abstinence in whole or in part from the full and faithful
148		performance of the duties of employment with the employer, or
149		deviation from normal or proper work duties or activities, where any
150		of these acts are done in a concerted manner for the purpose of
151		inducing, influencing, or coercing the employer in the determination,
152		implementation, interpretation, or administration of terms or
153		conditions of employment or of the rights, privileges, or obligations

154		<u>or er</u>	nployment or of the status, recognition, or authority of the
155		emp	loyee or an employee organization.
156	(10)	<u>Unit</u>	means all employees, as defined in this Section, who are
157		assoc	ciated with fire suppression, fire protection, fire communications,
158		fire s	service training, rescue, and emergency medical services, and
159		whos	se duties include the rescue and safety of individuals and the
160		prese	ervation of structures and physical property.
161	33-149. La	bor R	Relations Administrator.
162	<u>(a)</u>	A La	bor Relations Administrator must be appointed to effectively
163		<u>admi</u>	nister this Article as it governs selection, certification and
164		dece	rtification procedures[[,]] and prohibited practices[[, and the
165		choic	ce of an impasse neutral]]. The Administrator must:
166		<u>(1)</u>	periodically adopt, amend, and repeal, under method (1),
167			regulations and procedures to carry out the Administrator's
168			duties under this Article;
169		<u>(2)</u>	request from the employer or employee organization, and the
170			employer or employee organization may at its discretion
171			provide, any relevant assistance, service, and data that will
172			enable the Administrator to properly carry out duties under this
173			Article;
174		<u>(3)</u>	hold hearings and make inquiries, administer oaths and
175			affirmations, examine witnesses and documents, take testimony
176			and receive evidence, and compel by issuance of subpoenas the
177			attendance of witnesses and the production of relevant
178			documents;

179		<u>(4)</u>	cond	uct elections to certify or decertify an employee
180			orga	nization under this Article, and issue the certification or
181			decer	tification;
182		<u>(5)</u>	inves	tigate and attempt to resolve or settle, as provided in this
183			<u>Artic</u>	le, charges of engaging in prohibited practices, but the
184			Admi	inistrator must defer to the parties' grievance procedure if:
185			<u>(A)</u>	the employer and the certified representative have
186				negotiated a valid grievance procedure to resolve
187				disputes, and
188			<u>(B)</u>	deferral to the grievance procedure would not result in
189				the application of principles repugnant to this Article;
190		<u>(6)</u>	deter	mine whether a person is properly included in or excluded
191			from	the unit;
192		<u>(7)</u>	<u>obtai</u>	n any necessary support services and make necessary
193			expe	nditures in the performance of duties to the extent the
194			Coun	ty has appropriated funds for these purposes; and
195		<u>(8)</u>	exerc	ise any other powers and perform any other duties and
196			funct	ions specified in this Article.
197	<u>(b)</u>	The 2	Labor 1	Relations Administrator must be a person with experience
198		<u>as a</u> 1	<u>neutral</u>	in labor relations, and must not be a person who, because
199		<u>of vo</u>	ocation	, employment, or affiliation, can be classed as a
200		repre	<u>esentati</u>	ve of the interest of the employer or any employee
201		orga	nizatio	on.
202	<u>(c)</u>	<u>The</u>	County	Executive must appoint the Labor Relations
203		<u>Adn</u>	<u>inistra</u>	tor from a list of 5 nominees agreed on by the certified
204		<u>repr</u>	esenta	tive and the Chief Administrative Officer. The County

205		Cou	ncil must confirm the appointment. If there is no certified
206		repr	esentative, the County Executive must appoint an Administrator,
207		with	the confirmation of the County Council. If the County Council
208		does	not confirm an appointment, the County Executive must appoint
209		<u>anotl</u>	ner person from a new agreed list of 5 nominees and submit that
210		appo	intee to the County Council for confirmation. The Administrator
211		serve	es a term of 5 years. An incumbent Administrator is
212		<u>autor</u>	natically reappointed for another 5-year term unless, during the
213		perio	d between 60 and 30 days before the term expires, the certified
214		<u>repr</u>	esentative notifies the employer or the employer notifies the
215		<u>certi</u>	fied representative that it objects to the reappointment.
216	<u>(d)</u>	The 1	Labor Relations Administrator must be paid a daily fee as
217		<u>speci</u>	fied by contract with the County, and must be reimbursed for
218		nece	ssary expenses incurred in performing the duties of
219		<u>Adm</u>	inistrator.
220	33-150. En	nploy	ee <u>rights.</u>
221	<u>(a)</u>	<u>Emp</u>	loyees have the right to:
222		(1)	form, join, support, contribute to, or participate in, or refrain
223			from forming, joining, supporting, contributing to, or
224			participating in, any employee organization or its lawful
225			activities; and
226		<u>(2)</u>	be represented fairly by their certified representative, if any.
227	<u>(b)</u>	The e	employer must extend to the certified representative the
228		<u>exclu</u>	sive right to represent the employees for the purposes of
229		<u>colle</u>	ctive bargaining, including the orderly processing and
230		settle	ement of grievances as agreed by the parties under this Article.

231	<u>(c)</u>	A certified representative serves as the exclusive bargaining agent
232		for all employees in the unit and must represent fairly and without
233		discrimination all employees in the unit without regard to whether
234		the employees are members of the employee organization, pay dues
235		or other contributions to it, or participate in its affairs. However, it is
236		not a violation of this duty for a certified representative to seek
237		enforcement of an agency shop provision in a valid collective
238		bargaining agreement.
239	(d)	The right of a certified representative to receive voluntary dues or

(d) The right of a certified representative to receive voluntary dues or service fee deductions or agency shop provisions must be determined through negotiations, unless the authority to negotiate these provisions has been suspended under this Article. Other than an agency shop provision, a collective bargaining agreement must not require membership in, participation in the affairs of, or contributions to an employee organization.

## 33-151. Selection, certification, and decertification procedures.

2.45

(a) Any employee organization seeking certification as representative of the unit must file a petition with the Labor Relations Administrator stating its name, address, and its desire to be certified. The employee organization must also send a copy of the petition, including a copy of the signatures of the supporting employees on the petition, to the employer. The petition must contain the uncoerced signatures of 30 percent of the employees in the unit, signifying their desire to be represented by the employee organization for purposes of collective bargaining.

256	<u>(b)</u>	If an employee organization has been certified, an employee in the
257		unit may file a petition with the Administrator to decertify the
258		certified representative. The employee must also send a copy of the
259		petition to the employer and the certified representative, not
260		including the names of the supporting employees. The petition must
261		contain the uncoerced signatures of 30 percent of the employees in
262		the unit, alleging that the certified employee organization is no
263		longer the choice of the majority of the employees in the unit.
264	(c)	If a lawful collective bargaining agreement is not in effect, a petition
265		may be filed under this Section in September of any year, but not
266		sooner than 22 months after an election held under this Section.
267	<u>(d)</u>	If a lawful collective bargaining agreement is in effect, a petition
268		filed under this Section must not be entertained unless it is filed
269		during September of the final year of the agreement.
270	<u>(e)</u>	If the Administrator finds that a petition is properly supported and
271		timely filed, the Administrator must hold an election of all eligible
272		employees within a reasonable time, but no later than the next
273		October 20, to determine if and by whom the employees wish to be
274		represented.
275		(1) The election must be supervised by the Administrator and must
276		be conducted by secret ballot at the time and place that the
277		Administrator directs. The Administrator may retain the
278		services of a State agency responsible for conducting labor
279		elections, or a similarly neutral body, to assist in conducting
280		the election.

281	(2)	The election ballots must contain, as choices to be made by the
282		voter, the name of each petitioning or certified employee
283		organization, the name of any other employee organization
284		showing written proof at least 10 days before the election of at
285		least 10 percent representation of the employees in the unit in
286		the same manner as described in paragraph (a), and a choice
287	ſ	that the employee does not desire to be represented by any of
288		the named employee organizations.
289	(3)	The employer and each party to the election may be
290		represented by observers selected under conditions that the
291		Administrator prescribes.
292	<u>(4)</u>	Observers selected under paragraph (3) may challenge for good
293		cause the eligibility of any person to vote in the election. All
294		challenged ballots must be impounded until either the parties
295		agree on the validity of each challenge or the Administrator
296		decides the validity of each challenge. However, if the number
297		of challenges will not determine the outcome of the election,
298		the challenged ballots must be destroyed.
299	<u>(5)</u>	After the polls have been closed, the Administrator must count
300		all valid ballots cast in the presence of the observers.
301	<u>(6)</u>	The Administrator must immediately prepare and serve on the
302		employer and each party a report certifying the results of the
303		election. If an employee organization receives the votes of a
304		majority of the employees who voted, the Administrator must
305		certify that organization as the exclusive agent.

306		<u>(7)</u>	If no employee organization receives the votes of a majority
307			of the employees who voted, the Administrator must not
308			certify a representative. Unless a majority of the employees
309			who vote choose "no representative," a runoff election must be
310			conducted. The runoff election must contain the 2 choices that
311			received the largest and second largest number of votes in the
312			original election.
313	<u>(f)</u>	The A	Administrator's certification of results is final unless, within 7
314		days a	after service of the report and the certification, any party serves
315		on all	other parties and files with the Administrator objections to the
316		election	on. All objections must be verified and contain a concise
317		staten	nent of facts constituting the grounds for each objection. The
318		Admi	nistrator must investigate all objections and, if substantial
319		factua	l issues exist, must hold a hearing. Otherwise, the
320		Admi	nistrator may decide the matter without a hearing. The
321		Admi	nistrator may invite, either by rule or by invitation, written or
322		oral a	rgument to assist in deciding the merits of the objections. If the
323		Admi	nistrator finds that the election was conducted in substantial
324		confo	rmity with this Article, the Administrator must confirm the
325		<u>certifi</u>	cation initially issued. If the Administrator finds that the
326		election	on was not held in substantial conformity with this Article, then
327		the Ac	Iministrator must hold another election under this Section.
328	(g)	The C	ounty must pay the cost of conducting each election.
329	33-152. Co	ollective	bargaining.

330	<u>(a)</u>	Duty	to bargain; matters subject to bargaining. When an
331		emp	loyee organization is certified, the employer and the certified
332		repr	esentative must bargain collectively with respect to:
333		(1)	salary and wages, including the percentage of the increase in
334			the salary and wages budget that is devoted to merit increments
335			and cash awards, but salaries and wages must be uniform for all
336			employees in the same classification;
337		<u>(2)</u>	pension and other retirement benefits for active employees
338			only;
339		<u>(3)</u>	employee benefits such as, but not limited to, insurance, leave,
340			holidays, and vacations;
341		<u>(4)</u>	hours and working conditions;
342		<u>(5)</u>	procedures for the orderly processing and settlement of
343			grievances concerning the interpretation and implementation of
344			any collective bargaining agreement, which may include:
345			(A) binding third party arbitration, but the arbitrator has no
346			authority to amend, add to, or subtract from any
347			provision of the collective bargaining agreement; and
348			(B) provisions for exclusivity of forum;
349		<u>(6)</u>	matters affecting the health and safety of employees; and
350		<b>(7)</b>	amelioration of the effect on employees when the exercise of
351			employer rights listed in subsection (b) causes a loss of
352			existing jobs in the unit.
353	<u>(b)</u>	Em	oloyer rights. This article and any collective bargaining
354		<u>agre</u>	ement made under it must not impair the right and responsibility
355		of th	ne employer to:

356	<u>(1)</u>	determine the overall budget and mission of the employer and
357		any agency of County government;
358	<u>(2)</u>	maintain and improve the efficiency and effectiveness of
359		operations;
360	<u>(3)</u>	determine the services to be rendered and the operations to be
361		performed;
362	<u>(4)</u>	determine the overall organizational structure, methods,
363		processes, means, job classifications, and personnel by which
364		operations are conducted, and the location of facilities;
365	<u>(5)</u>	direct and supervise employees;
366	<u>(6)</u>	hire, select, and establish the standards governing promotion of
367		employees, and classify positions;
368	<u>(7)</u>	relieve employees from duties because of lack of work or
369		funds, or when the employer determines continued work
370		would be inefficient or nonproductive;
371	<u>(8)</u>	take actions to carry out the mission of government in
372		emergency situations;
373	<u>(9)</u>	transfer, assign, and schedule employees;
374	<u>(10)</u>	determine the size, grades, and composition of the work force;
375	<u>(11)</u>	set standards of productivity and technology;
376	<u>(12)</u>	establish employee performance standards and evaluate
377		employees, but evaluation procedures are subject to
378		bargaining;
379	<u>(13)</u>	make and implement systems for awarding outstanding service
380		increments, extraordinary performance awards, and other merit
381		awards;

382		<u>(14)</u>	introduce new or improved technology, research, development,
383			and services;
384		<u>(15)</u>	control and regulate the use of machinery, equipment, and
385			other property and facilities of the employer, subject to
386			subsection (a)(6);
387		<u>(16)</u>	maintain internal security standards;
388		<u>(17)</u>	create, alter, combine, contract out, or abolish any job
389			classification, department, operation, unit, or other division or
390			service, but the employer must not contract work which will
391			displace employees unless it gives written notice to the
392			certified representative 90 days before signing the contract or
393			other notice agreed by the parties;
394		<u>(18)</u>	suspend, discharge, or otherwise discipline employees for
395			cause, except that, subject to Charter Section 404, any such
396			action may be subject to a grievance procedure included in a
397			collective bargaining agreement; and
398		<u>(19)</u>	issue and enforce rules, policies, and regulations necessary to
399			carry out these and all other managerial functions which are not
400			inconsistent with this Article, federal or state law, or the terms
401			of a collective bargaining agreement.
402	<u>(c)</u>	Exen	nption. This Article does not limit the discretion of the
403		<u>emp</u>	loyer voluntarily to discuss with the representatives of its
404		<u>emp</u>	loyees any matter concerning the employer's exercise of any
405		right	specified in this Section. However, any matter so discussed is
406		not s	subject to bargaining.

407	<u>(a)</u>	The public employer rights specified in this Section must be
408		incorporated by reference in every agreement reached between the
409		employer and the employee organization.
410	33-153. Ba	argaining, impasse, and legislative procedures.
411	<u>(a)</u>	Collective bargaining must begin no later than the November 1
412		before the beginning of a fiscal year for which there is no agreement
413		between the employer and the certified representative, and must be
414		completed on or before January 15. The resolution of a bargaining
415		impasse must be completed by February 1. These time limits may be
416		waived or extended by written agreement of the parties.
417	<u>(b)</u>	Any provision for automatic renewal or extension of a collective
418		bargaining agreement is void. An agreement is void if it extends for
419		less than 1 year or more than 3 years. Each collective bargaining
420		agreement must take effect July 1 and end June 30.
421	<u>(c)</u>	A collective bargaining agreement takes effect only after ratification
422		by the employer and the certified representative. The certified
423		representative may adopt its own ratification procedures.
424	<u>(d)</u>	Before November 10 of any year in which the employer and the
425		certified representative bargain collectively, they must choose an
426		impasse neutral, either by agreement or through the processes of the
427		American Arbitration Association. The impasse neutral must be
428		available from January 15 to February 1. The impasse neutral's fees
429		and expenses must be shared equally by the employer and the
430		certified representative.
431	<u>(e)</u>	During the course of collective bargaining, either party may declare
432		an impasse and request the services of the impasse neutral, or the

133		parties may jointly request those services before declaring an
134		impasse. If the parties have not agreed on a collective bargaining
135		agreement by January 15, an impasse exists by operation of law.
136	<u>(f)</u>	When an impasse is reached, the parties must submit the dispute to
137		the impasse neutral. The impasse neutral must attempt mediation by
138		bringing the parties together voluntarily under conditions that will
139		tend to bring about a settlement of the dispute.
140	(g)	If the impasse neutral, in the impasse neutral's sole discretion, finds
141		that the parties are at a bona fide impasse, the impasse neutral must
142		require the parties to jointly submit all items previously agreed on,
143		and each party to submit a final offer consisting of proposals not
144		agreed upon. Neither party may change any proposal after it is
145		submitted to the impasse neutral as a final offer, except to withdraw a
146		proposal on which the parties have agreed.
147	<u>(h)</u>	The impasse neutral may require the parties to submit evidence or
448		present oral or written arguments in support of their proposals. The
449		impasse neutral may hold a hearing at a time, date, and place selected
450		by the impasse neutral. The hearing must not be open to the public.
451	<u>(i)</u>	On or before February 1, unless that date is extended by written
452		agreement of the parties, the impasse neutral must select the final
453		offer that, as a whole, the impasse neutral judges to be the more
454		reasonable. In determining which final offer is the more reasonable,
455		the impasse neutral may consider only the following factors:
456		(1) past collective bargaining agreements between the parties,
457		including the past bargaining history that led to the agreements.

458			or the pre-collective bargaining history of employee wages,
459			hours, benefits, and working conditions;
460		<u>(2)</u>	wages, hours, benefits and conditions of employment of similar
461			employees of other public employers in the Washington
462			Metropolitan Area and in Maryland;
463		<u>(3)</u>	wages, hours, benefits, and conditions of employment of other
464			Montgomery County employees;
465		<u>(4)</u>	wages, benefits, hours, and other working conditions of similar
466			employees of private employers in Montgomery County;
467		<u>(5)</u>	the interest and welfare of the public; and
468		<u>(6)</u>	the ability of the employer to finance economic adjustments,
469			and the effect of those adjustments on the normal standard of
470			public services provided by the employer.
471	Ü	The	impasse neutral must base the selection of the most reasonable
472		<u>offer</u>	on the contents of the offer and the integration of any previously
473		agree	ed-on items with the disputed items. In making a decision, the
474		<u>impa</u>	sse neutral must not consider or receive any evidence or
475		argui	ment concerning offers of settlement not contained in the offers
476		<u>subn</u>	nitted to the impasse neutral, or any other information concerning
477		the c	ollective bargaining leading to impasse. The impasse neutral
478		must	neither compromise nor alter the final offer that he or she
479		selec	<u>ts.</u>
480	<u>(k)</u>	The 1	final offer selected by the impasse neutral, integrated with any
481		items	s previously agreed on, is the final agreement between the
482		parti	es, need not be ratified by any party, and has the force and effect

483		of an agreement voluntarily entered into and ratified under subsection
484		(c). The parties must execute that agreement.
485	(1)	The annual operating budget which the employer submits to the
486		County Council must include sufficient funds to pay for the items in
487		the parties' final agreement. [[Either or both parties]] The employer
488		must expressly identify to the Council all terms and conditions in the
489		agreement that:
490		(1) require an appropriation of funds, or
491		(2) are inconsistent with any County law or regulation, or
492		(3) require the enactment[[, repeal, or modification]] or adoption
493		of any County law or regulation, or
494		(4) which have or may have a present or future fiscal impact.
495		The employer must make a good faith effort to have the Council take
496		action to implement all terms and conditions in the parties' final
497		agreement.
498	<u>(m)</u>	The Council may hold a public hearing to enable the parties and the
499		public to testify on the agreement.
500	<u>(n)</u>	The Council may accept or reject all or part of any term or condition
501		in the agreement which:
502		(1) requires an appropriation of funds, or
503		(2) is inconsistent with any County law or regulation, or
504		(3) requires the enactment[[, repeal, or modification]] or adoption
505		of any County law or regulation, or
506		(4) which has or may have a present or future fiscal impact.
507		On or before May 1, the Council must indicate by resolution its
508		intention to appropriate funds for or otherwise implement the

509		agre	ement or its intention not to do so, and must state its reasons for
510		any i	intention to reject any part of the parties' final agreement.
511	<u>(o)</u>	If the	Council indicates its intention to reject any part of the parties'
512		<u>final</u>	agreement, it must select a representative to meet with the
513		parti	es and present the Council's views in the parties' further
514		nego	tiation on matters that the Council has indicated its intention to
515		rejec	t. This representative must also participate fully in stating the
516		Cour	ncil's position in any ensuing impasse procedure. The parties
517		must	meet as promptly as possible and attempt to negotiate an
518		agree	ement acceptable to the Council. Either party may at this time
519		<u>initia</u>	te impasse procedures under this Section. The parties must
520		<u>subm</u>	nit the results of the negotiation, whether a complete or a partial
521		agree	ement, to the Council on or before May 10. The Council then
522		must	consider the agreement as renegotiated by the parties and
523		indic	ate by resolution its intention to appropriate funds for or
524		other	wise implement the agreement or its intention not to do so.
525	<u>(p)</u>	<u>Any</u>	agreement must provide for automatic reduction or elimination
526		of wa	age or benefits adjustments if:
527		(1)	the Council does not take action necessary to implement the
528			agreement or a part of it; or
529		<u>(2)</u>	sufficient funds are not appropriated for any fiscal year when
530			the agreement is in effect.
531	33-154. Pro	<u>ohibit</u>	ed practices.
532	<u>(a)</u>	The c	employer and its agents or representatives must not:
533		(1)	interfere with, restrain, or coerce employees in the exercise of
534			any rights granted to them under this Article;

033	(2)	dominate or interfere with the formation or administration of
536		any employee organization or contribute financial or other
537		support to it, under an agreement or otherwise, but the
538		employer and certified representative may agree to and apply
539		an agency shop provision under this Article and a voluntary
540		dues or service fee deduction provision, and may agree to
541		reasonable use of County facilities to communicate with
542		employees;
543	<u>(3)</u>	encourage or discourage membership in any employee
544		organization by discriminating in hiring, tenure, wages, hours,
545		or conditions of employment, but this Article does not preclude
546		an agreement from containing an agency shop provision;
547	<u>(4)</u>	discharge or discriminate against a public employee because
548		the employee files charges, gives testimony, or otherwise
549		lawfully aids in administering this Article;
550	<u>(5)</u>	refuse to bargain collectively with the certified
551		representative;
552	<u>(6)</u>	refuse to reduce to writing or sign a collective bargaining
553		agreement that has been agreed to in all respects;
554	<u>(7)</u>	refuse to process or arbitrate a grievance if required under a
555		grievance procedure contained in a collective bargaining
556		agreement;
557	<u>(8)</u>	directly or indirectly oppose the appropriation of funds or the
558		enactment of legislation by the County Council to implement
559		an agreement reached under this Article; or

300		[9]	engage in a lockout of employees.
561	<u>(b)</u>	Emp	ployee organizations and their agents, representatives, and
562		perso	ons who work for them, must not:
563		<u>(1)</u>	interfere with, restrain, or coerce the employer or any
564			employee in the exercise of any rights granted under this
565			Article;
566		<u>(2)</u>	restrain, coerce, or interfere with the employer in the selection
567			of its representative for collective bargaining or the
568			adjustment of grievances;
569		<u>(3)</u>	refuse to bargain collectively with the employer if the
570			employee organization is the certified representative;
571		<u>(4)</u>	refuse to reduce to writing or sign a collective bargaining
572			agreement which has been agreed to in all respects;
573		<u>(5)</u>	hinder or prevent, by threats of violence, intimidation, force, or
574			coercion of any kind, the pursuit of any lawful work or
575			employment by any person, public or private, or obstruct or
576			otherwise unlawfully interfere with the entrance to or exit from
577			any place of employment, or obstruct or unlawfully interfere
578			with any person's free and uninterrupted use of any road,
579			railway, airport, or other mode of travel;
580		<u>(6)</u>	hinder or prevent by threats, intimidation, force, coercion, or
581			sabotage, the obtaining, use, or disposition of materials,
582			supplies, equipment, or services by the employer;
583		<u>(7)</u>	take or retain unauthorized possession of property of the
584			employer, or refuse to do work or use certain goods or
585			materials as lawfully required by the employer; or

080		(8) cause or attempt to cause the employer to pay or deliver or
587		agree to pay or deliver any money or other thing of value, in
588		the nature of an exaction, for services which are neither
589		performed nor to be performed.
590	(c)	A charge of prohibited practice may be filed by the employer, an
591		employee organization, or any individual employee. Each charge
592		must be filed with the Labor Relations Administrator, and a copy
593		must be sent to any person who allegedly committed a prohibited
594	:	practice. Each charge must state facts sufficient to allow the
595		Administrator to investigate the charge. The Administrator may
596		request withdrawal of and, if necessary, summarily dismiss any
597		charge which is insufficiently supported in fact or law to warrant a
598		hearing.
599	<u>(d)</u>	The Administrator may independently investigate any charge and
600		may adopt rules for an independent investigation. If, after
601		investigating, the Administrator finds that a charge is sufficiently
602		supported to raise an issue of fact or law and is unable to settle or
603		resolve the matter, the Administrator must hold a hearing on the
604		charge after notifying the parties. In any hearing, the charging party
605		must present evidence in support of the charges; and the party or
606		parties charged may file an answer, appear in person or otherwise,
607		and present evidence in defense against the charges.
608	<u>(e)</u>	If the Administrator finds that the person charged has committed a
609		prohibited practice, the Administrator must file findings of fact and
610		conclusions of law, may order the person charged to cease and desist
611		from the prohibited practice, and may take affirmative actions to

612		remedy any violation of this Article. Remedies available under this
613		subsection include reinstating employees with or without back pay,
614		making employees whole for any loss relating to County employment
615		suffered as a result of any prohibited practice, or withdrawing or
616		suspending an employee organization's authority to negotiate or
617		continue an agency shop provision or a voluntary dues or service fee
618		deduction provision. If the Administrator finds that the party charged
619		has not committed a prohibited practice, the Administrator must file
620		findings of fact and conclusions of law and dismiss the charges.
621	<u>(f)</u>	The Administrator must summarily dismiss any charge based on an
622		[[action which allegedly]] alleged prohibited practice which occurred
623		more than 6 months before the charge was filed.
624	(g)	Any party aggrieved by a final decision of the Administrator under
625		this Section may appeal the decision to the Circuit Court for
626		Montgomery County in accordance with the court rules governing
627		administrative appeals. The court may affirm, reverse, or modify the
628		decision, or remand the case for further proceedings. The filing of an
629	•	appeal does not stay the Administrator's order. Any party to the
630		proceeding in the Circuit Court may appeal the Court's decision under
631		applicable provisions of state law and court rules.
632	33-155. Ex	pression of views.
633	<u>(a)</u>	Expressing or disseminating any views, argument, or opinion, orally,
634		in writing, or otherwise:
635		(1) is not a prohibited practice or evidence of a prohibited practice
636		under this Article; and

637		(2) is not grounds to invalidate any election conducted under this		
638		Article;		
639		unless the expression or dissemination contains a threat of reprisal or		
640		promise of benefit.		
641	<u>(b)</u>	Recognizing an employee organization does not preclude the		
642		County from dealing with religious, social, fraternal, professional, or		
643		other lawful associations with respect to matters or policies that		
644		involve individual members of those associations or particularly		
645		apply to those associations or their members.		
646 33-156. Strikes and lockouts.				
647	( <u>a</u> )	An employee or employee organization must not either directly or		
648		indirectly cause, instigate, encourage, condone, or engage in any		
649		strike, nor the employer any lockout. An employee or employee		
650		organization must not obstruct, impede, or restrict, either directly or		
651		indirectly, any attempt to terminate a strike.		
652	<u>(b)</u>	The employer must not pay, reimburse, make whole, or otherwise		
653		compensate any employee for or during the period when that		
654		employee is directly or indirectly engaged in a strike. The employer		
655		must not compensate an employee who struck for wages or benefits		
656		lost during a strike.		
657	<u>(c)</u>	If an employee or employee organization violates this Section, and		
658		after adequate notice and a fair hearing the Labor Relations		
659		Administrator finds that the violations have occurred and that any or		
660		all of the following sanctions are necessary in the public interest, the		
661		employer may:		

662		<u>(1)</u>	discipline, or dismiss from employment, any employee who
663			engaged in the conduct;
664		<u>(2)</u>	terminate or suspend an employee organization's dues
665			deduction privilege, if any; or
666		<u>(3)</u>	revoke the certification of and disqualify the employee
667			organization from participation in representation elections for
668			a period up to a maximum of 2 years.
669	<u>(d)</u>	<u>This</u>	Article does not prohibit an employer or a certified employee
670		<u>orga</u>	nization from seeking any remedy available in a court with
671		juris	diction.
672	33-157. Ef	fect o	f prior laws and regulations.
673	<u>(a)</u>	<u>This</u>	Article [[does not supersede]] supersedes any law, executive
674		orde	r, rule, or regulation adopted by the County or any County
675		<u>depa</u>	rtment or agency which is [[not]] inconsistent with this Article.
676	<u>(b)</u>	<u>Any</u>	executive order, rule, or regulation of the County or any County
677		<u>depa</u>	rtment or agency which regulates any subject that is bargainable
678		unde	r this Article is not superseded or modified by a collective
679		<u>barg</u>	aining agreement negotiated under this Article, except to the
680		<u>exter</u>	nt that the application of the order, rule, or regulation is
681		incor	nsistent with the collective bargaining agreement.
682	(c)	<u>How</u>	ever, if the inconsistent order, rule, or regulation is subject to and
683		<u>has r</u>	eceived County Council approval, a collective bargaining
684		agree	ement does not supersede or modify it unless:
685		(1)	the order, rule, or regulation was expressly identified to the
686			Council by the parties before the Council reviewed the
687			collective bargaining agreement, as required by Section 33-

688		153(1)[[:]], and the Council did not reject the inconsistent term				
689		or condition of the collective bargaining agreement under				
690		Section 33-153(n); or				
691	(2)	the Council [[expressly indicates its intent to repeal or modify]]				
692		repeals or modifies the order, rule, or regulation.				
693	Sec. 2. Eme	rgency Effective Date.				
694	The Council declares that an emergency exists and that this legislation is					
695	necessary for the immediate protection of the public health and safety. This act					
696	takes effect on the	date on which it becomes law.				
697	Approved:					
698	Gail H. Ewing, President	Levie July 24, 1996  dent, County Council Date				
699	Approved:					
700	Douglas M. Duncan,	Dures Ougust 1, 1996 County Executive Date				
701	This is a correct copy	of Council action.				
702	Elda Dodson, Acti	ng Secretary of the Council  Ougust 2, 1996  Date				

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